SPECIAL POWER OF ATTORNEY

The undersigned, ……, identified with ID card series…… No…… personal identification number …… owning …… shares issued by IAR SA, which confers me …… votes in the General Shareholders Meeting, I hereby appoint Mr. / Ms. ……, holder of the I.C. series …… number ……, personal identification number ……, as my representative in the IAR SA Extraordinary General Meeting of Shareholders, which will take place on the 16.12.2022, time 12:30, or on the 19.12.2022 time 12:30 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by me at this company for the issues included in the agenda of the meeting as follows :

1. ***The confirmation in the same form in which it was approved by the shareholders on 05.07.2004, of the E.G.M.S. Resolution no. 5/2004 regarding the division of IAR S.A. by detaching a part of its patrimony and transferring this part to two companies that are created as a result of the division, respectively to the Company CONSTRUCŢII AERONAUTICE S.A. and to the Company TOPTHERM S.A., according to the Division Project no. 1257 / 23.04.2004 published in the Official Gazette of Romania, Part IV, no. 1612 / 01.06.2004***
   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

2. ***Approval of the draft Confirmatory Act of Resolution no. 05/2004 of the Extraordinary General Meeting of Shareholders of IAR SA***
   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

3. ***Empowerment of the general director of IAR SA to sign the Confirming Act in authentic form***
   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

4. ***Approval of the date of 12.01.2023 as registration date, i.e. - identifying the shareholders that are impacted by the resolutions of the Extraordinary General Meeting of Shareholders held on the 16-19.12.2022 and of the date of 11.01.2023 as the ex-date, in accordance with the provisions of Law No. 24/2017.***
   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

NAME AND SURNAME ……

SIGNATURE .....

Date .....